

SHIRE OF SERPENTINE JARRAHDAL											
LONG TERM FINANCIAL PLAN PERIOD ENDING 2021-2031		-83%	-82%	-81%	-81%	-81%	-80%	-80%	-80%	-80%	-80%
		PROPOSED BUDGET 2021/22	PROPOSED BUDGET 2022/23	PROPOSED BUDGET 2023/24	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	PROPOSED BUDGET 2029/30	PROPOSED BUDGET 2030/31
	Growth rate	4.0%	1.9%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
	Rate increase	1.69%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
	Proposed Total Rate Increase	1.69%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Rate Revenue											
	Base Rates	24,607,197	26,001,000	27,470,000	28,881,000	29,892,000	30,938,000	32,021,000	33,141,000	34,301,000	35,502,000
	Rate base growth during year	977,000	499,000	412,000	433,000	448,000	464,000	480,000	497,000	515,000	533,000
	Equity Project		450,000	450,000							
	Penalty rates	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000
	CPI rate increase	416,724	520,000	549,000	578,000	598,000	619,000	640,000	663,000	686,000	710,000
	Total rate revenue	26,280,921	27,750,000	29,161,000	30,172,000	31,218,000	32,301,000	33,421,000	34,581,000	35,782,000	37,025,000
	Other Untied Revenue										
	Interest (Municipal)	115,000	118,000	122,000	126,000	130,000	134,000	138,000	142,000	146,000	150,000
	Interest (Reserve and DCP)	100,000	103,000	106,000	109,000	112,000	115,000	118,000	122,000	126,000	130,000
	General purpose grant	2,652,000	2,679,000	2,706,000	2,733,000	2,760,000	2,788,000	2,816,000	2,844,000	2,872,000	2,901,000
	TOTAL REVENUE	29,147,921	30,650,000	32,095,000	33,140,000	34,220,000	35,338,000	36,493,000	37,689,000	38,926,000	40,206,000
	Net Operating Expenditure										
	CEO	(892,474)	(931,000)	(968,000)	(999,000)	(1,030,000)	(1,062,000)	(1,096,000)	(1,131,000)	(1,168,000)	(1,207,000)
	Planning	(3,598,976)	(3,756,000)	(3,907,000)	(4,032,000)	(4,156,000)	(4,286,000)	(4,422,000)	(4,565,000)	(4,715,000)	(4,872,000)
	Infrastructure	(7,203,265)	(7,517,000)	(7,819,000)	(8,070,000)	(8,318,000)	(8,579,000)	(8,852,000)	(9,138,000)	(9,438,000)	(9,752,000)
	Community Engagement	(4,790,922)	(5,000,000)	(5,201,000)	(5,368,000)	(5,533,000)	(5,706,000)	(5,888,000)	(6,078,000)	(6,277,000)	(6,486,000)
	Corporate Services	(5,151,336)	(5,376,000)	(5,592,000)	(5,771,000)	(5,949,000)	(6,135,000)	(6,330,000)	(6,535,000)	(6,749,000)	(6,973,000)
	TOTAL NET OPERATING EXPENSES	(21,636,973)	(22,580,522)	(23,489,070)	(24,243,000)	(24,989,000)	(25,772,000)	(26,592,000)	(27,452,000)	(28,353,000)	(29,296,000)
	NET OPERATING RESULT	7,510,948	8,069,478	8,605,930	8,897,000	9,231,000	9,566,000	9,901,000	10,237,000	10,573,000	10,910,000
	LESS: TRANSFERS TO RESERVE										
	Interest transferred to reserve	(100,000)	(103,000)	(106,000)	(109,000)	(112,000)	(115,000)	(118,000)	(122,000)	(126,000)	(130,000)
	Transfer to Reserve:										
	Plant Reserve	(950,000)	(796,000)	(820,000)	(845,000)	(870,000)	(896,000)	(923,000)	(951,000)	(980,000)	(1,009,000)
	Oakford Fire Station Reserve	(200,000)									
	LG Election	(41,000)	(42,000)	(43,000)	(44,000)	(45,000)	(46,000)	(47,000)	(48,000)	(49,000)	(50,000)
	Rates Reval	(24,000)	(25,000)	(26,000)	(27,000)	(28,000)	(29,000)	(30,000)	(31,000)	(32,000)	(33,000)
	Community Facilities	(150,000)	(650,000)								
	Community Grants	(90,000)	(93,000)	(96,000)	(99,000)	(102,000)	(105,000)	(108,000)	(111,000)	(114,000)	(117,000)
	Community Infrastructure Reserve	(530,000)	(541,000)	(552,000)	(563,000)	(574,000)	(585,000)	(596,000)	(607,000)	(618,000)	(629,000)
	Municipal funds available for capital and non recurring expenditure	5,425,948	5,819,478	6,962,930	7,210,000	7,250,000	7,535,000	7,818,000	8,100,000	8,171,000	8,448,000
	Less: committed capital/non-recurrent operating expenditure										
	Asset Renewal										
	IT Renewal										
	IT Renewal - ERP (OneComm)	(1,087,000)	(660,000)	(359,651)	(374,651)	(389,651)	(429,651)	(460,197)	(560,197)	(560,197)	(560,197)
	IT Renewal - Hardware refresh	(76,000)	(106,000)	(109,000)	(112,000)	(115,000)	(118,000)	(122,000)	(122,000)	(122,000)	(122,000)
	Facilities Renewal										
	Facilities Renewals (includes buildings, sports facilities, equity access, and asbestos removal)		(416,000)	(424,000)	(432,000)	(441,000)	(450,000)	(459,000)	(468,000)	(477,000)	(487,000)
	LRCI Grant 3rd Round	646,060									
	SJ Rec Centre Refurbishment	(446,060)									
	Other Facility	(200,000)									
	Admin Main - Renew AirCon	(51,779)									
	Mundijong Landcare - Electrical wiring & switchboard	(54,974)									
	Recreation Centre - Doors, Septic, Stage	(50,000)									

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SJ Recreation Centre Upgrades (Back boards etc)		(166,500)									
State Grant		106,500									
Disability Improvements - Serpentine Bridge School		(50,000)									
State Grant		50,000									
Upgrades to Old Hopeland School		(50,000)									
State Grant		50,000									
Dugouts at Briggs Park		(48,380)									
State Grant		48,380									
Women's Changeroom at Centrals FB and Netball Club		(50,000)									
State Grant		50,000									
Jarrahdale Hub - upgrade of facilities at Bruno Gianatti Hall		(30,000)									
State Grant		30,000									
Library Relocation		(1,018,164)									
Library Relocation - Building Reserve		318,164									
Library Relocation - LRCI Grant		700,000									
Civic Centre - Phase 2		(2,819,500)	(5,691,000)								
Trans from Reserve - Admin Building		1,000,000	1,510,500								
Loan Civic Centre		1,819,500	4,180,500								
Loan Civic Centre - Principal & Interest@3%/10yr			(214,000)	(213,000)	(213,000)	(213,000)	(214,000)	(213,000)	(214,000)	(213,000)	(213,000)
Loan Civic Centre - Drawdown 2 - Principal & Interest@2%/10yr				(490,000)	(490,000)	(490,000)	(490,000)	(490,000)	(490,000)	(490,000)	(490,000)
Depot - Land		(3,000,000)									
Loan		3,000,000									
Loan Depot - Principal & Interest@3.0%/5yr			(655,000)	(655,000)	(655,000)	(655,000)	(655,000)				
Depot - Improvements to current facilities		(250,000)									
Depot -Building Reserve		250,000									
Depot - Construction					(3,500,000)						
Loan					3,500,000						
Loan Depot (construction) - Principal & Interest@3%/10yr						(410,000)	(410,000)	(410,000)	(411,000)	(411,000)	(410,000)
Infrastructure Renewal											
(MRRG Rehab) Project		(1,520,553)	(1,294,000)	(1,398,658)	(1,883,258)	(2,810,891)	(3,200,000)	(3,520,000)	(3,872,000)	(4,259,200)	(4,685,120)
(MRRG Rehab)		1,013,691	800,000	800,000	800,000	800,000	800,000	800,000	800,001	800,002	800,003
Karnup Road & Yangedi Road intersection		(204,000)									
Commodity Route Supplementary Fund		136,000									
Urban Resources- Contributions		68,000									
Gravel Resheet		(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Drainage Renewal		(90,000)	(31,000)	(32,000)	(33,000)	(34,000)	(35,000)	(36,000)	(37,000)	(38,000)	(40,000)
Footpath Renewal		(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
State Grant Funded Road Renewal											
Upgrades of Roads - Kargotich - Phase 1		(450,000)	(1,050,000)								
State Grant Funding (election promise)		450,000	1,050,000								
Upgrades of Roads - Kargotich - Phase 2		(200,000)	(3,800,000)	(3,800,000)							
State Grant Funding (election promise)		200,000	3,800,000	3,800,000							

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	Upgrades of Roads - Orton	(250,000)	(4,350,000)								
	State Grant Funding (election promise)	250,000	4,350,000								
	Upgrades of Roads - Soldiers	(100,000)	(2,000,000)	(2,000,000)							
	State Grant Funding (election promise)	100,000	2,000,000	2,000,000							
	Park Renewal										
	Parks & Gardens Renewals (includes fencing, irrigation, bores, pumps, playgrounds, hard landscaping renewals, park furniture, BBQ's)		(308,000)	(311,000)	(314,000)	(317,000)	(320,000)	(323,000)	(326,000)	(329,000)	(332,000)
	Briggs Park Upper Oval - subsoil and irrigation	(200,000)									
	Claire Morris Reserve (Harwood Pass) Park - fencing	(50,000)									
	Gordin Way Reserve Park - bore and pump	(10,000)									
	Trails Renewal	(51,000)	(52,000)	(53,000)	(54,000)	(55,000)	(56,000)	(57,000)	(58,000)	(59,000)	(60,000)
	Upgrade Fencing - Serpentine Sports Reserve	(68,000)									
	State Grant Funding (election promise)	68,000									
	Non - Recurrent										
	Strategic Community Plan Review	(100,000)				(130,000)				(150,000)	
	Community Survey		(28,000)		(30,000)		(33,000)		(35,000)		(38,000)
	Strategy and feasibility		(198,478)	(260,000)	(265,000)	(270,000)	(275,000)	(281,000)	(287,000)	(293,000)	(299,000)
	Reconciliation action Plan	(45,000)									
	Rationalisation of Assets	(50,000)									
	Christmas Lights	(45,000)									
	Byford Town Square Master Plan	(60,000)									
	FOGO		(781,500)	(781,500)							
	Transfer From Waste Reserve		654,000	654,000							
	FOGO Grant		127,500	127,500							
	Federal Government Election Advocacy	(30,000)									
	West Mundijong Business Case	(30,000)									
	Equine Feasibility	(50,000)									
	Jarrahdale Trails Town Project	(150,000)									
	Debt - Repayments										
	Loan 117 - Chambers Refurb - Loan repayment - Principal & Interest	(144,000)	(144,000)								
	Loan - Briggs Park/ Abernethy Loan repayment - Principal and Interest	(613,000)	(613,000)	(613,000)	(613,000)	(306,000)	-	-	-	-	-
	Loan - Abernethy Road - Loan repayment - Principal & Interest@3.2%/10yr	(337,000)	(337,000)	(337,000)	(337,000)	(337,000)	(337,000)	(337,000)	-	-	-
	Loan - Webb Road - Loan repayment - Principal & Interest@0.8%/5yr	(314,000)	(314,000)	(314,000)	(314,000)	-	-	-	-	-	-
	New Asset										
	Public Amenity New and Upgrade		(204,000)	(208,000)	(212,000)	(216,000)	(220,000)	(224,000)	(228,000)	(233,000)	(238,000)
	Toilet at Kitty's Gorge / Jarrahdale Cemetary		(185,000)								
	State Grant		35,000								
	Trf From Community Facilities Reserve		150,000								
	Street lighting	(80,000)									
	(MRRG Improvement) Project TBA		(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
	(MRRG Improvement) Grant		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
	State Blackspot Projects	(1,105,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)
	State Blackspot Grants	736,667	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000

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	Federal Blackspot Projects	(936,000)									
	Federal Blackspot Grants	936,000									
	RTR- Reseals	(1,049,250)									
	RTR Grant	1,049,250									
	RTR Gossage Rd, From SLK 4.15 - 4.675, Oldbury	(311,850)									
	RTR Grant	311,850									
	Jarrahdale Road Bridge	(2,000,000)									
	State Grant	600,000									
	Federal Grant	1,000,000									
	New footpaths		(31,000)	(32,000)	(33,000)	(34,000)	(35,000)	(36,000)	(37,000)	(38,000)	(40,000)
	Road Safety Initiatives	(122,000)	(124,000)	(126,000)	(129,000)	(132,000)	(135,000)	(138,000)	(141,000)	(144,000)	(147,000)
	New bus shelter program	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	Universal Access Program	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	Tip Shop	(120,000)									
	Trans from Waste Reserve	120,000									
	Keirnan Development - Stage 1A		(9,000,000)	(9,000,000)							
	State Grant		9,000,000	9,000,000							
	Oakford Fire Station	(1,150,000)									
	Transfer From Reserve - Oakford Fire Station	250,000									
	LGGS Grant	900,000									
	Trails Development			(200,000)	(200,000)						
	Equine Trails Signage	(10,000)									
	Byford Town Square			(500,000)	(500,000)						
	Nature Play Splash Park		(250,000)	(1,750,000)	(600,000)						
	Nature Play Splash Park - State Grant			1,000,000	300,000						
	Nature Play Splash Park - Reserve			350,000	300,000						
	Byford Health Hub		(30,600,000)								
	Byford Health Hub - State Funding		30,600,000								
	Byford Skate Park - Stage 2		(800,000)								
	Byford Skate Park - Stage 2 - State Grant		800,000								
	Total committed capital/non-recurrent expenditure	(5,425,948)	(5,819,478)	(6,876,309)	(7,033,909)	(7,196,542)	(7,252,651)	(6,946,197)	(7,126,196)	(7,656,395)	(8,001,314)
	Municipal Funds available for further strategic initiatives	-	-	86,621.00	176,091.00	53,458.00	282,349	871,803	973,804	514,605	446,686