SHIRE OF SERPENTINE JARRAHDALE												
LONG TERM FINANCIAL PLAN PERIOD ENDING 2022-2032		**-82%**	**-82%**	**-82%**	**-81%**	**-81%**	**-80%**	**-80%**	**-79%**	**-79%**	**-79%**	**-78%**
		ORIGINAL PROPOSED BUDGET **2022/23**	PROPOSED BUDGET **2022/23**	PROPOSED BUDGET **2023/24**	PROPOSED BUDGET **2024/25**	PROPOSED BUDGET **2025/26**	PROPOSED BUDGET **2026/27**	PROPOSED BUDGET **2027/28**	PROPOSED BUDGET **2028/29**	PROPOSED BUDGET **2029/30**	PROPOSED BUDGET **2030/31**	PROPOSED BUDGET **2031/32**
	Growth rate	1.9%	1.9%	1.7%	1.7%	1.7%	1.7%	1.5%	1.5%	1.5%	1.5%	1.5%
	Rate increase	2.00%	6.8%	3.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
	Proposed Total Rate Increase	2.00%	6.84%	3.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Rate Revenue												
	Base Rates	26,001,000	25,625,097	27,865,000	29,175,000	30,255,000	31,374,000	32,534,000	33,673,000	34,851,000	36,071,000	37,333,000
	Rate base growth during year	499,000	487,000	474,000	496,000	514,000	533,000	488,000	505,000	523,000	541,000	560,000
	Equity Project	450,000										
	Penalty rates	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000
	CPI rate increase	520,000	1,753,322	836,000	584,000	605,000	627,000	651,000	673,000	697,000	721,000	747,000
Total rate revenue		**27,750,000**	**28,145,419**	**29,455,000**	**30,535,000**	**31,654,000**	**32,814,000**	**33,953,000**	**35,131,000**	**36,351,000**	**37,613,000**	**38,920,000**
Other Untied Revenue												
	Interest (Municipal)	118,000	118,000	122,000	126,000	130,000	134,000	138,000	142,000	146,000	150,000	155,000
	Interest (Reserve and DCP)	103,000	103,000	106,000	109,000	112,000	115,000	118,000	122,000	126,000	130,000	134,000
	General purpose grant	2,679,000	2,679,000	2,706,000	2,733,000	2,760,000	2,788,000	2,816,000	2,844,000	2,872,000	2,901,000	2,930,000
TOTAL REVENUE		**30,650,000**	**31,045,419**	**32,389,000**	**33,503,000**	**34,656,000**	**35,851,000**	**37,025,000**	**38,239,000**	**39,495,000**	**40,794,000**	**42,139,000**
Net Operating Expenditure												
	CEO	(931,000)	(959,634)	(1,002,000)	(1,032,000)	(1,063,000)	(1,095,000)	(1,128,000)	(1,162,000)	(1,197,000)	(1,233,000)	(1,270,000)
	Planning	(3,756,000)	(3,568,323)	(3,724,000)	(3,836,000)	(3,951,000)	(4,070,000)	(4,192,000)	(4,318,000)	(4,448,000)	(4,581,000)	(4,718,000)
	Infrastructure	(7,517,000)	(7,481,561)	(7,809,000)	(8,043,000)	(8,284,000)	(8,533,000)	(8,789,000)	(9,053,000)	(9,325,000)	(9,605,000)	(9,893,000)
	Community Engagement	(5,000,000)	(5,208,335)	(5,436,000)	(5,599,000)	(5,767,000)	(5,940,000)	(6,118,000)	(6,302,000)	(6,491,000)	(6,686,000)	(6,887,000)
	Corporate Services	(5,376,522)	(5,660,232)	(5,908,000)	(6,085,000)	(6,268,000)	(6,456,000)	(6,650,000)	(6,850,000)	(7,055,000)	(7,267,000)	(7,485,000)
TOTAL NET OPERATING EXPENSES		**(22,580,522)**	**(22,878,085)**	**(23,878,086)**	**(24,594,429)**	**(25,332,262)**	**(26,092,230)**	**(26,874,997)**	**(27,681,247)**	**(28,511,684)**	**(29,367,035)**	**(30,248,046)**
NET OPERATING RESULT		**8,069,478**	**8,167,334**	**8,510,914**	**8,908,571**	**9,323,738**	**9,758,770**	**10,150,003**	**10,557,753**	**10,983,316**	**11,426,965**	**11,890,954**
LESS: TRANSFERS TO RESERVE												
	Interest transferred to reserve	(103,000)	(103,000)	(106,000)	(109,000)	(112,000)	(115,000)	(118,000)	(122,000)	(126,000)	(130,000)	(134,000)
Transfer to Reserve:												
	Plant Reserve	(796,000)	(796,000)	(820,000)	(845,000)	(870,000)	(896,000)	(923,000)	(951,000)	(980,000)	(1,009,000)	(1,039,000)
	Oakford Fire Station Reserve											
	LG Election	(42,000)	(42,000)	(43,000)	(44,000)	(45,000)	(46,000)	(47,000)	(48,000)	(49,000)	(50,000)	(52,000)
	Rates Reval	(25,000)	(25,000)	(26,000)	(27,000)	(28,000)	(29,000)	(30,000)	(31,000)	(32,000)	(33,000)	(34,000)
	Road Reserve		(600,000)	(300,000)								
	Community Facilites	(650,000)										
	Community Grants	(93,000)	(93,000)	(96,000)	(99,000)	(102,000)	(105,000)	(108,000)	(111,000)	(114,000)	(117,000)	(121,000)
	Community Infrastructure Reserve (DCP matching)	(541,000)	(541,000)	(602,000)	(943,000)	(944,000)	(1,175,000)	(1,182,000)	(1,199,000)	(1,201,000)	(1,203,000)	(1,215,000)
Municipal funds available for capital and non recurring expenditure		**5,819,478**	**5,967,334**	**6,517,914**	**6,841,571**	**7,222,738**	**7,392,770**	**7,742,003**	**8,095,753**	**8,481,316**	**8,884,965**	**9,295,954**
Less: committed capital/non-recurrent operating expenditure												
Asset Renewal												
	IT Renewal											
	IT Renewal - ERP (OneComm)	(660,000)	(988,600)	(846,452)	(700,000)							
	IT Renewal ERP - Transfer from Reserve		530,000		700,000							
	IT Renewal - Hardware refresh	(106,000)	(51,000)	(109,000)	(112,000)	(115,000)	(118,000)	(122,000)	(122,000)	(122,000)	(122,000)	(122,000)
	Facilities Renewal											
	Facilities Renewals (includes buildings, sports facilities, equity access, and asbestos removal)	(416,000)	(629,000)	(428,000)	(437,000)	(446,000)	(455,000)	(464,000)	(473,000)	(482,000)	(492,000)	(502,000)
	SJ Recreation Centre Defect Repairs		(427,000)									
	Building Asset Management Reserve		427,000									
	SJ Recreation Centre - Solar PV System		(156,000)									
	Building Asset Management Reserve		78,000									
	Contribution		78,000									
	Civic Centre - Phase 2	(5,691,000)	(4,491,000)									
	Trans from Reserve - Admin Building	1,510,500	310,500									
	Loan Civic Centre	4,180,500	4,180,500									

SHIRE OF SERPENTINE JARRAHDALE												
LONG TERM FINANCIAL PLAN PERIOD ENDING 2022-2032		**-82%**	**-82%**	**-82%**	**-81%**	**-81%**	**-80%**	**-80%**	**-79%**	**-79%**	**-79%**	**-78%**
		ORIGINAL PROPOSED BUDGET **2022/23**	PROPOSED BUDGET **2022/23**	PROPOSED BUDGET **2023/24**	PROPOSED BUDGET **2024/25**	PROPOSED BUDGET **2025/26**	PROPOSED BUDGET **2026/27**	PROPOSED BUDGET **2027/28**	PROPOSED BUDGET **2028/29**	PROPOSED BUDGET **2029/30**	PROPOSED BUDGET **2030/31**	PROPOSED BUDGET **2031/32**
	Depot - Construction				(3,500,000)							
	Loan				3,500,000							
	Infrastructure Renewal											
	(MRRG Rehab) Project	(1,294,000)	(1,334,400)	(1,371,810)	(1,738,797)	(2,721,862)	(3,198,925)	(3,518,818)	(3,870,699)	(4,257,769)	(4,683,546)	(5,151,901)
	(MRRG Rehab)	800,000	889,600	800,000	800,000	800,000	800,000	800,000	800,001	800,002	800,003	800,000
	Gravel Resheet	(100,000)	(200,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
	Drainage Renewal	(31,000)	(95,000)	(95,000)	(99,000)	(103,000)	(107,000)	(111,000)	(115,000)	(120,000)	(125,000)	(130,000)
	Footpath Renewal	(50,000)	(75,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
	Road Renewal		(243,000)									
	State Grant Funded Road Renewal											
	Upgrades of Roads - Kargotich	(1,050,000)	(817,000)	(3,666,500)	(4,166,500)							
	State Grant Funding (election promise)	1,050,000	817,000	3,666,500	4,166,500							
	Upgrades of Roads - Kargotich - Phase 2	(3,800,000)										
	State Grant Funding (election promise)	3,800,000										
	Upgrades of Roads - Orton	(4,350,000)	(152,000)	(2,049,000)	(2,049,000)							
	State Grant Funding (election promise)	4,350,000	152,000	2,049,000	2,049,000							
	Upgrades of Roads - Soldiers	(2,000,000)	(316,000)	(3,584,000)								
	State Grant Funding (election promise)	2,000,000	316,000	3,584,000								
	Park Renewal											
	Parks & Gardens Renewals (includes fencing, irrigation, bores, pumps, playgrounds, hard landscaping renewals, park furniture, BBQ's)	(308,000)	(244,000)	(311,000)	(314,000)	(317,000)	(320,000)	(323,000)	(326,000)	(329,000)	(332,000)	(335,000)
	Parks and Playground Renewal		(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	Irrigation Renewal		(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	Civils Renewals		(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	Trails Renewal	(52,000)		(53,000)	(54,000)	(55,000)	(56,000)	(57,000)	(58,000)	(59,000)	(60,000)	(61,000)
	Plant and Fleet Purchase											
	Plant and Fleet Purchase		(1,079,000)	(770,000)	(880,000)	(800,000)	(775,000)	(825,000)	(575,000)	(880,000)	(845,000)	(810,000)
	Transfer From Plant and Fleet Reserve		1,079,000	770,000	880,000	800,000	775,000	825,000	575,000	880,000	845,000	810,000
New Asset												
	Public Amenity New and Upgrade	(204,000)		(208,000)	(212,000)	(216,000)	(220,000)	(224,000)	(228,000)	(233,000)	(238,000)	(243,000)
	Toilet at Kitty's Gorge / Jarrahdale Cemetary	(185,000)	(185,000)									
	State Grant	35,000	35,000									
	Trf From Community Facilities Reserve	150,000	150,000									
	Street lighting		(49,700)									
	(MRRG Improvement) Project TBA	(750,000)		(93,516)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
	(MRRG Improvement) Grant	500,000		62,344	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
	(MRRG Improvement) Project - Mundijong and King Road		(243,100)	(656,484)								
	(MRRG Improvement) Grant - Mundijong and King Road		162,066	437,656								
	State Blackspot Projects	(600,000)	(453,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)
	State Blackspot Grants	400,000	302,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
	Federal Blackspot Projects		(1,424,689)									
	Federal Blackspot Grants		1,424,689									
	RTR- Reseals		(371,000)									
	RTR Grant		300,000									

SHIRE OF SERPENTINE JARRAHDALE												
LONG TERM FINANCIAL PLAN PERIOD ENDING 2022-2032		**-82%**	**-82%**	**-82%**	**-81%**	**-81%**	**-80%**	**-80%**	**-79%**	**-79%**	**-79%**	**-78%**
		ORIGINAL PROPOSED BUDGET **2022/23**	PROPOSED BUDGET **2022/23**	PROPOSED BUDGET **2023/24**	PROPOSED BUDGET **2024/25**	PROPOSED BUDGET **2025/26**	PROPOSED BUDGET **2026/27**	PROPOSED BUDGET **2027/28**	PROPOSED BUDGET **2028/29**	PROPOSED BUDGET **2029/30**	PROPOSED BUDGET **2030/31**	PROPOSED BUDGET **2031/32**
	Road Reseals		(750,000)	(327,414)	(390,536)	(404,051)	(417,972)	(432,311)	(447,080)	(462,293)	(477,961)	(494,100)
	Road Reserve Landscaping		(73,000)									
	New footpaths	(31,000)		(32,000)	(33,000)	(34,000)	(35,000)	(36,000)	(37,000)	(38,000)	(40,000)	(42,000)
	Road Safety Initiatives	(124,000)	(124,000)	(126,000)	(129,000)	(132,000)	(135,000)	(138,000)	(141,000)	(144,000)	(147,000)	(150,000)
	New bus shelter program	(20,000)	(27,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	Universal Access Program	(20,000)	-	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	George Street Footpath (SLK 0.5-0.61)		(72,000)									
	Keirnan Development - Stage 1A	(9,000,000)	(9,000,000)	(9,000,000)								
	State Grant	9,000,000	9,000,000	9,000,000								
	Oakford Fire Station		(45,000)	(1,100,650)								
	Transfer From Reserve - Oakford Fire Station		45,000	200,650								
	LGGS Grant - Self Supporting Loan			900,000								
	Trails Development - Trails Town			(200,000)	(200,000)							
	Byford Town Square			(350,000)	(650,000)							
	Nature Play Splash Park	(250,000)	-									
	Nature Play Splash Park - State Grant											
	Nature Play Splash Park - Reserve											
	Byford Health Hub	(30,600,000)										
	Byford Health Hub - State Funding	30,600,000										
	Byford Skate Park - Stage 2	(800,000)	(800,000)									
	Byford Skate Park - Stage 2 - State Grant	800,000	800,000									
Non - Recurrent												
	Strategy and feasibility	(198,478)	(555,780)	(110,000)	(240,000)	(250,000)	(275,000)	(281,000)	(287,000)	(293,000)	(299,000)	(305,000)
	Strategic Community Plan Review		(100,000)			(130,000)				(150,000)		
	Community Survey	(28,000)	(28,000)		(30,000)		(33,000)		(35,000)		(38,000)	
	FOGO	(781,500)		(1,563,000)								
	Transfer From Waste Reserve	654,000		1,305,636								
	FOGO Grant	127,500		257,364								
	Climate Change Strategy and Acton Plan			(50,000)								
	Rationalisation of Assets			(50,000)								
	Webb Road Business Case		(45,000)									
Debt - Repayments												
	Loan 117 - Chambers Refurb - Loan repayment - Interest @ 4.362%	(5,000)	(7,622)									
	Loan 117 - Chambers Refurb - Loan repayment - Principal - 4yr	(139,000)	(139,559)									
	Loan 117 - Chambers Refurb - Loan repayment - Principal & Interest	(144,000)	(147,181)									
	Loan 121 - Abernethy Road - Loan repayment - Interest @ 3.2%	(69,000)	(54,205)	(45,472)	(36,459)	(27,154)	(17,550)	(13,000)				
	Loan 121 - Abernethy Road - Loan repayment - Principal - 10yr	(268,000)	(270,716)	(279,449)	(288,462)	(297,767)	(307,371)	(324,000)				
	Loan - Abernethy Road - Loan repayment - Principal & Interest@3.2%/10yr	(337,000)	(324,921)	(323,921)	(324,921)	(323,921)	(324,921)	(337,000)				
	Loan 122 - Webb Road Loan - Interest only 0.8%	(7,000)	(7,031)	(4,705)	(2,361)							
	Loan 122 - Webb Road Loan - Principal - 5yr	(307,000)	(306,382)	(308,708)	(311,052)							
	Loan 122 - Webb Road - Loan repayment - Principal & Interest@0.8%/5yr	(314,000)	(313,413)	(313,413)	(313,413)							

SHIRE OF SERPENTINE JARRAHDALE												
LONG TERM FINANCIAL PLAN PERIOD ENDING 2022-2032		**-82%**	**-82%**	**-82%**	**-81%**	**-81%**	**-80%**	**-80%**	**-79%**	**-79%**	**-79%**	**-78%**
		ORIGINAL PROPOSED BUDGET **2022/23**	PROPOSED BUDGET **2022/23**	PROPOSED BUDGET **2023/24**	PROPOSED BUDGET **2024/25**	PROPOSED BUDGET **2025/26**	PROPOSED BUDGET **2026/27**	PROPOSED BUDGET **2027/28**	PROPOSED BUDGET **2028/29**	PROPOSED BUDGET **2029/30**	PROPOSED BUDGET **2030/31**	PROPOSED BUDGET **2031/32**
	Loan 123 - Briggs Park Upgrade Interest repayment @ 0.7263%	(18,000)	(6,917)	(5,308)	(3,688)	(2,056)	(412)					
	Loan 123 - Briggs Park Upgrade Principal repayment - 5yr	(595,000)	(221,052)	(222,660)	(224,280)	(225,912)	(113,572)					
	Loan 123 - Briggs Park Upgrade repayment - Principal and Interest	(613,000)	(227,969)	(227,968)	(227,968)	(227,968)	(113,984)					
	Loan 124 - Abernethy Loan Interest repayment @ 0.7263%		(9,889)	(7,589)	(5,273)	(2,940)	(590)					
	Loan 124 - Abernethy Loan Principal repayment - 5yr		(316,047)	(318,347)	(320,663)	(322,996)	(162,378)					
	Loan - Abernethy Loan repayment - Principal and Interest		(325,936)	(325,936)	(325,936)	(325,936)	(162,968)					
	Loan Civic Centre - Interest @ 3%	(55,000)		(180,000)	(180,000)	(164,000)	(148,000)	(131,000)	(114,000)	(97,000)	(78,000)	(60,000)
	Loan Civic Centre - Principal - 10yr	(159,000)		(523,000)	(523,000)	(539,000)	(555,000)	(572,000)	(589,000)	(607,000)	(625,000)	(644,000)
	Loan Civic Centre - Principal & Interest $6m @3%/10yr	(214,000)		(703,000)	(703,000)	(703,000)	(703,000)	(703,000)	(703,000)	(704,000)	(703,000)	(704,000)
	Loan Civic Centre - Drawndown 2 - Principal & Interest@2%/10yr											
	Loan Depot - Interest	(90,000)			(90,000)	(82,000)	(74,000)	(66,000)	(57,000)	(48,000)	(39,000)	(30,000)
	Loan Depot - Principal	(565,000)			(262,000)	(270,000)	(278,000)	(286,000)	(295,000)	(303,000)	(312,000)	(322,000)
	Loan Depot - Principal & Interest $3m @ 3.0%/10yr	(655,000)			(352,000)	(352,000)	(352,000)	(352,000)	(352,000)	(351,000)	(351,000)	(352,000)
	Loan Depot (construction) Interest					(105,000)	(96,000)	(86,000)	(77,000)	(67,000)	(56,000)	(46,000)
	Loan Depot (construction) Principal					(305,000)	(314,000)	(324,000)	(334,000)	(344,000)	(354,000)	(365,000)
	Loan Depot (construction) - Principal & Interest@3%/10yr					(410,000)	(410,000)	(410,000)	(411,000)	(411,000)	(410,000)	(411,000)
Total committed capital/non-recurrent expenditure		**(5,819,478)**	**(5,967,334)**	**(6,517,914)**	**(6,841,571)**	**(7,222,738)**	**(7,392,770)**	**(7,464,129)**	**(7,560,778)**	**(8,111,060)**	**(8,473,504)**	**(8,958,001)**
Municipal Funds available for further strategic initiatives		**-**	**-**	**-**	**-**	**-**	**-**	**277,875**	**534,975**	**370,256**	**411,461**	**337,953**