

SHIRE OF SERPENTINE JARRAHDALE - LONG TERM FINANCIAL PLAN PERIOD ENDING 2020-2030											
Proportion of untied revenue funding operating costs:		-87%	-85%	-84%	-84%	-84%	-83%	-83%	-83%	-82%	-82%
		PROPOSED BUDGET 2020/21	PROPOSED BUDGET 2021/22	PROPOSED BUDGET 2022/23	PROPOSED BUDGET 2023/24	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	PROPOSED BUDGET 2029/30
	Growth rate	1.7%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
	Rate increase	0.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
	Proposed Total Rate Increase	0.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Rate Revenue											
	Base Rates	24,105,000	24,545,000	26,013,000	27,423,000	28,382,000	29,376,000	30,405,000	31,469,000	32,570,000	33,710,000
	Rate base growth during year	439,532	977,000	890,000	411,000	426,000	441,000	456,000	472,000	489,000	506,000
	Penalty rates	260,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000
	CPI rate increase	-	491,000	520,000	548,000	568,000	588,000	608,000	629,000	651,000	674,000
	Total rate revenue	24,804,532	26,293,000	27,703,000	28,662,000	29,656,000	30,685,000	31,749,000	32,850,000	33,990,000	35,170,000
Other Untied Revenue											
	Interest (Municipal)	200,000	206,000	212,000	218,000	225,000	232,000	239,000	246,000	253,000	261,000
	Interest (Reserve and DCP)	284,000	293,000	302,000	311,000	320,000	330,000	340,000	350,000	361,000	372,000
	General purpose grant	2,626,000	2,652,000	2,679,000	2,706,000	2,733,000	2,760,000	2,788,000	2,816,000	2,844,000	2,872,000
	TOTAL REVENUE	27,914,532	29,444,000	30,896,000	31,897,000	32,934,000	34,007,000	35,116,000	36,262,000	37,448,000	38,675,000
Net Operating Expenditure											
	CEO	(1,647,274)	(1,708,000)	(1,778,000)	(1,845,000)	(1,898,000)	(1,954,000)	(2,013,000)	(2,075,000)	(2,140,000)	(2,208,000)
	Planning	(3,349,701)	(3,473,000)	(3,615,000)	(3,752,000)	(3,861,000)	(3,975,000)	(4,095,000)	(4,221,000)	(4,353,000)	(4,491,000)
	Infrastructure	(8,430,182)	(8,742,000)	(9,101,000)	(9,445,000)	(9,719,000)	(10,007,000)	(10,308,000)	(10,624,000)	(10,955,000)	(11,302,000)
	Community Engagement	(3,320,429)	(3,443,000)	(3,584,000)	(3,719,000)	(3,827,000)	(3,940,000)	(4,059,000)	(4,183,000)	(4,313,000)	(4,450,000)
	Corporate Services	(4,627,453)	(4,798,000)	(4,995,000)	(5,184,000)	(5,334,000)	(5,492,000)	(5,657,000)	(5,830,000)	(6,012,000)	(6,202,000)
	TOTAL NET OPERATING EXPENSES	(21,375,039)	(22,165,000)	(23,074,000)	(23,945,349)	(24,639,000)	(25,368,000)	(26,132,000)	(26,933,000)	(27,773,000)	(28,653,000)
	NET OPERATING RESULT	6,539,493	7,279,000	7,822,000	7,951,651	8,295,000	8,639,000	8,984,000	9,329,000	9,675,000	10,022,000
LESS: TRANSFERS TO RESERVE											
	Interest transferred to reserve	(284,000)	(293,000)	(302,000)	(311,000)	(320,000)	(330,000)	(340,000)	(350,000)	(361,000)	(372,000)
Transfer to Reserve:											
	Plant Reserve	(750,000)	(950,000)	(796,000)	(820,000)	(845,000)	(870,000)	(896,000)	(923,000)	(951,000)	(980,000)
	LG Election	(40,000)	(41,000)	(42,000)	(43,000)	(44,000)	(45,000)	(46,000)	(47,000)	(48,000)	(49,000)
	Rates Reval	(23,000)	(24,000)	(25,000)	(26,000)	(27,000)	(28,000)	(29,000)	(30,000)	(31,000)	(32,000)
	Community Grants	-	(90,000)	(93,000)	(96,000)	(99,000)	(102,000)	(105,000)	(108,000)	(111,000)	(114,000)
	Community Infrastructure Reserve	(520,000)	(530,000)	(541,000)	(552,000)	(563,000)	(574,000)	(585,000)	(597,000)	(609,000)	(621,000)
	Municipal funds available for capital and non recurring expenditure	4,922,493	5,351,000	6,023,000	6,103,651	6,397,000	6,690,000	6,983,000	7,274,000	7,564,000	7,854,000
Less: committed capital/non-recurrent operating expenditure											
Asset Renewal											
IT Renewal											
	IT Renewal - ERP	(1,051,000)	(737,000)	(610,000)	(299,651)	(299,651)	(299,651)	(299,651)	(299,651)	(299,651)	(299,651)
	IT Renewal - Hardware refresh	(268,000)	(103,000)	(106,000)	(109,000)	(112,000)	(115,000)	(118,000)	(122,000)	(122,000)	(122,000)
	WAN and LAN redesign	(97,000)									
Facilities Renewal											
	Facilities Renewals (includes buildings, sports facilities, equity access, and asbestos removal)			(416,000)	(424,000)	(432,000)	(441,000)	(450,000)	(459,000)	(468,000)	(477,000)
	Briggs Park Pavilion - Deep Sewer connection	(160,000)									
	Briggs Park Pavilion - Render & paint	(308,000)									
	Depot Admin - additional security lighting	(50,000)									
	SJ Rec Centre - repaint, lighting renewal to led in bball court, roof renewal, path lighting, internal wall cladding	(120,000)									
	Admin building – toilet upgrade	(50,000)									
	Briggs Park Changerooms - Render & paint	(100,000)									
	Briggs Park Pavilion - Electrical switchboard renewal	(42,000)									
	GRANT	415,000									
	Trans from Building Renewal Reserve	366,507									
	Admin Main - Renew AirCon		(30,000)								
	Alarm systems/ rekey locks and renew circuit boards		(200,000)								
	Atwell Pavilion - repaint external		(50,000)								

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Bruno Hall - Toilet refurb			(60,000)								
Clem Kentish Hall - Toilet refurb, AirCon			(60,000)								
Clem Kentish Toilet block - renew building			(100,000)								
Jarrahdale Tennis Pavilion/ Playgroup - toilet refurb, entry doors			(60,000)								
Mundijong Landcare - Electrical wiring & switchboard			(50,000)								
Mundijong Pavilion - carpet, toilet refurb			(60,000)								
Serpentine Tennis Toilets - renew building			(100,000)								
Recreation Centre - Doors, Septic, Stage			(56,000)								
GRANT			413,000								
Civic Centre	(300,000)	(300,000)		(6,000,000)							
Trans from Reserve	300,000										
Loan Civic Centre				6,000,000							
Loan Civic Centre - Principal & Interest@3%/10yr					703,000	703,000	703,000	703,000	703,000	704,000	703,000
Infrastructure Renewal											
(MRRG Rehab) Project			(1,200,000)	(2,500,000)	(2,700,000)	(3,200,000)	(3,200,000)	(3,200,000)	(3,200,000)	(3,200,000)	(3,200,000)
(MRRG Rehab)			800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Soldiers Rd, Turner Rd to Cardup Siding Rd, Byford	(870,000)										
(MRRG Improvement) Grant	580,000										
Nicholson Rd, SLK2.44 to SLK 2.7, Oakford	(108,000)										
(MRRG Improvement) Grant	72,000										
Kargotich Rd, SLK14.19 to SLK14.76, Mardella	(218,000)										
(MRRG Improvement) Grant	145,000										
Gravel Resheet	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Drainage Renewal	(30,000)	(31,000)	(32,000)	(33,000)	(34,000)	(35,000)	(36,000)	(37,000)	(38,000)	(40,000)	(40,000)
Footpath Renewal	(10,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
Park Renewal											
Parks & Gardens Renewals (includes fencing, irrigation, bores, pumps, playgrounds, hard landscaping renewals, park furniture, BBQ's)			(305,000)	(308,000)	(311,000)	(314,000)	(317,000)	(320,000)	(323,000)	(326,000)	(329,000)
Jarrahdale Cemetery Fencing	(36,000)										
Mundijong Oval - Shelters	(20,000)										
Paterson St Reserve - Play Equipment	(15,000)										
Serpentine Sports Reserve - Fencing	(14,000)										
Sansimeon Reserve - Bore and Pump	(24,000)										
Trails Renewal	(50,000)	(51,000)	(52,000)	(53,000)	(54,000)	(55,000)	(56,000)	(57,000)	(58,000)	(59,000)	

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Non - Recurrent											
	Strategic Community Plan Review		(100,000)				(110,000)				(120,000)
	Community Survey	(25,000)		(28,000)		(30,000)		(33,000)		(35,000)	
	Strategy and feasibility		(200,000)	(219,000)	(260,000)	(265,000)	(270,000)	(275,000)	(281,000)	(287,000)	(293,000)
	Trails Planning	(100,000)									
	Turner Cottage Consultation	(50,000)									
	Electrical, HVAC inspection and renewal report	(25,000)									
Debt - Repayments											
	Loan 117 - Chambers Refurb - Loan repayment - Principal & Interest	(144,000)	(144,000)	(144,000)							
	Loan - Briggs Park/ Abernethy Loan repayment - Principal and Interest	(303,000)	(613,000)	(613,000)	(613,000)	(613,000)	(306,000)	-	-	-	-
	Loan - Abernethy Road - Loan repayment - Principal & Interest@3.2%/10yr	(337,000)	(337,000)	(337,000)	(337,000)	(337,000)	(337,000)	(337,000)	(337,000)	-	-
	Loan - Webb Road - Loan repayment - Principal & Interest@0.8%/5yr	(314,000)	(314,000)	(314,000)	(314,000)	(314,000)	-	-	-	-	-
New Asset											
	Public Amenity New and Upgrade		(200,000)	(204,000)	(208,000)	(212,000)	(216,000)	(220,000)	(224,000)	(228,000)	(233,000)
	STIM GRANT PROJECTS	(673,030)									
	STIM GRANT PROJECTS Grants	673,030									
	(MRRG Improvement) Project TBA			(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
	(MRRG Improvement) Grant			500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
	State Blackspot Projects - Nicholson Rd, SLK 2.77 to SLK4.87, Oakford	(607,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)
	State Blackspot Grants	405,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
	Punrak Rd, Karnup Rd to Hopeland Rd, Hopeland	(1,082,000)									
	RTR	1,082,000									
	Gossage Rd, From SLK 4.15 - 4.675, Oldbury	(312,000)									
	RTR	312,000									
	Munro St, Jarrahdale Rd to Wanliss St, Jarrahdale	(44,000)									
	RTR	44,000									
	Jarrahdale Road Bridge	(400,000)	(2,000,000)								
	State Grant	120,000	600,000								
	Federal Grant	200,000	1,000,000								
	New footpaths - Shelley St Byford	(35,000)	(30,000)	(31,000)	(32,000)	(33,000)	(34,000)	(35,000)	(36,000)	(37,000)	(38,000)
	Road Safety Initiatives	(120,000)	(122,000)	(124,000)	(126,000)	(129,000)	(132,000)	(135,000)	(138,000)	(141,000)	(144,000)
	New bus shelter program	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	Universal Access Program	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	Mobile Phone Booster System	(25,000)									
	Councillor Portal	(60,000)									
	Drainage Material Disposal	(400,000)									
	Trans from Waste Reserve	400,000									
	Tip Shop		(400,000)								
	Trans from Waste Reserve		400,000								
	FOGO		(425,000)	(275,000)							
	Transfer From Waste Reserve		150,000	275,000							
	FOGO Grant		275,000								

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	Waste Transfer Station funded by reduction in Waste Collection Costs	(200,000)									
	Transfer From Waste Reserve	200,000									
	Keirnan Development	(500,000)	(3,000,000)		(3,000,000)						
	CSRFF		1,000,000		1,000,000						
	Loan - Keirnan		2,000,000		2,000,000						
	Loan - Keirnan - Loan repayment - Principal & Interest@3%/10yr			(234,000)	(235,000)	(234,000)	(234,000)	(234,000)	(234,000)	(234,000)	(235,000)
	Loan - Keirnan - Loan repayment - Principal & Interest@3%/10yr					(234,000)	(234,000)	(234,000)	(234,000)	(234,000)	(234,000)
	Oakford Fire Station		(1,000,000)								
	LGGS Grant		900,000								
	Trail Development	(450,000)	(150,000)								
	Byford Town Square				(1,000,000)						
	Total committed capital/non-recurrent expenditure	(4,922,493)	(5,351,000)	(6,023,000)	(6,103,651)	(5,894,651)	(5,384,651)	(5,030,651)	(5,029,651)	(4,754,651)	(4,871,651)
	Municipal Funds available for further strategic initiatives	-	-	-	-	502,349	1,305,349	1,952,349	2,244,349	2,809,349	2,982,349