

Project Manager Request for Tender (OCM023/02/23)

Policy Concept Forum – PCF 3 April 2023



# Background: Purpose of the original RFT

Provide resource support to the Major Projects Team in relation to **current** and **upcoming** Major Projects. List if current active projects:

#### **Current Funded Projects**

- Keirnan Park
- Staff Amenities
- Council Chambers
- Depot site upgrades
- Staff Accommodation upgrades
- Oakford Brigade Fire-station

Note: This resource is also planned to be used for future major projects which are yet to be funded



## Background: Current gaps where this resource would assist

- Project Manager role: over-seeing design development phases of the project
- Superintendent role: over-seeing construction phases as a Superintendent's Representative for SJ
- Contract Administrator: assist and support with contracts in design and/or construction phases



## Background: GAPs

• Current:

· Worst case:

Projects	Projects in the pipeline: 2023-2024			
	Roles - required			
	Project Manager	Superintendent	Contract Admin	
Keirnan Park	✓	?	✓	
Staff Amenities	✓	✓	✓	
Council Chambers	✓	✓	✓	
Depot upgrade	✓	✓	✓	
Staff accomodation upgrade	✓	?	✓	
Oakford Fire-station	✓	✓	✓	

Projects	Project Manager	Superintendent	Contract Admin
Keirnan Park	?	?	✓
Staff Amenities	?	?	✓
Council Chambers	?	?	✓
Depot upgrade	?	?	✓
Staff accomodation upgrade	?	?	✓
Oakford Fire-station	?	✓	✓



## **Discussion: Procurement Options**

### 'RFT for Project Manager services'

- High level scope RFT
   which covers potential
   roles and upcoming
   projects for the shire
- Hourly rates confirmed should the service be required within a agreed timeframe

## 'Procurement through policy on needs base'

- -As the need arises, case by case defined scope and discrete procurement exercise
- Following Shire's current procurement policy for each service as required

#### 'Panel'

- Establishing a panel of pre-qualified suppliers per Part 4, Division 3 of the LG (Functions and General) Regulations 1996



## **Discussion: Pros and Cons for Shire**

'RFT for Project Manager services'

#### ' Procurement through policy on needs basis'

#### 'Panel'

#### **Pros:**

- Competitive rates fixed for a term
- Resources available when required: at short notice
- Clear definition of scope and project timeframes
- **Greater certainty concerning costs**
- Opportunity for new/other suppliers to bid

#### Cons:

- Exact scope or timing not defined early on at engagement
- **Exact budget required will not be defined** until there is a project scope confirmed
- Shire will be paying industry rates at the time of the procurement process / tender
- Almost certainly delay to projects, which will contribute to greater costs and time
- Additional resources required to repeat each time

Availability may be more certain than

More than one supplier to choose from

going to market but is not guaranteed

or rates over the term Being on a pre-qualified panel is not a

Does not necessarily guarantee availability

- contract and under policy either
- Quotes must be sourced from panel members; or
  - Quite involved and Shire has not undertaken a panel in recent times and governing policy is 5+ years old, thus will require staff training
- More complex to manage compared to standard Riordinary Council Meeting - 17 April 2023



## Thank you

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