

SHIRE OF SERPENTINE JARRAHDAL											
LONG TERM FINANCIAL PLAN PERIOD ENDING 2021-2031		-83%	-82%	-81%	-81%	-81%	-80%	-80%	-80%	-80%	-80%
		PROPOSED BUDGET 2021/22	PROPOSED BUDGET 2022/23	PROPOSED BUDGET 2023/24	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	PROPOSED BUDGET 2029/30	PROPOSED BUDGET 2030/31
	Growth rate	4.0%	1.9%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
	Rate increase	1.69%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
	Proposed Total Rate Increase	1.69%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Rate Revenue											
	Base Rates	24,607,197	26,001,000	27,470,000	28,881,000	29,892,000	30,938,000	32,021,000	33,141,000	34,301,000	35,502,000
	Rate base growth during year	977,000	499,000	412,000	433,000	448,000	464,000	480,000	497,000	515,000	533,000
	Equity Project		450,000	450,000							
	Penalty rates	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000
	CPI rate increase	416,724	520,000	549,000	578,000	598,000	619,000	640,000	663,000	686,000	710,000
	Total rate revenue	26,280,921	27,750,000	29,161,000	30,172,000	31,218,000	32,301,000	33,421,000	34,581,000	35,782,000	37,025,000
	Other Untied Revenue										
	Interest (Municipal)	115,000	118,000	122,000	126,000	130,000	134,000	138,000	142,000	146,000	150,000
	Interest (Reserve and DCP)	100,000	103,000	106,000	109,000	112,000	115,000	118,000	122,000	126,000	130,000
	General purpose grant	2,652,000	2,679,000	2,706,000	2,733,000	2,760,000	2,788,000	2,816,000	2,844,000	2,872,000	2,901,000
	TOTAL REVENUE	29,147,921	30,650,000	32,095,000	33,140,000	34,220,000	35,338,000	36,493,000	37,689,000	38,926,000	40,206,000
	Net Operating Expenditure										
	CEO	(892,474)	(931,000)	(968,000)	(999,000)	(1,030,000)	(1,062,000)	(1,096,000)	(1,131,000)	(1,168,000)	(1,207,000)
	Planning	(3,598,976)	(3,756,000)	(3,907,000)	(4,032,000)	(4,156,000)	(4,286,000)	(4,422,000)	(4,565,000)	(4,715,000)	(4,872,000)
	Infrastructure	(7,203,265)	(7,517,000)	(7,819,000)	(8,070,000)	(8,318,000)	(8,579,000)	(8,852,000)	(9,138,000)	(9,438,000)	(9,752,000)
	Community Engagement	(4,790,922)	(5,000,000)	(5,201,000)	(5,368,000)	(5,533,000)	(5,706,000)	(5,888,000)	(6,078,000)	(6,277,000)	(6,486,000)
	Corporate Services	(5,151,336)	(5,376,000)	(5,592,000)	(5,771,000)	(5,949,000)	(6,135,000)	(6,330,000)	(6,535,000)	(6,749,000)	(6,973,000)
	TOTAL NET OPERATING EXPENSES	(21,636,973)	(22,580,522)	(23,489,070)	(24,243,000)	(24,989,000)	(25,772,000)	(26,592,000)	(27,452,000)	(28,353,000)	(29,296,000)
	NET OPERATING RESULT	7,510,948	8,069,478	8,605,930	8,897,000	9,231,000	9,566,000	9,901,000	10,237,000	10,573,000	10,910,000
	LESS: TRANSFERS TO RESERVE										
	Interest transferred to reserve	(100,000)	(103,000)	(106,000)	(109,000)	(112,000)	(115,000)	(118,000)	(122,000)	(126,000)	(130,000)
	Transfer to Reserve:										
	Plant Reserve	(950,000)	(796,000)	(820,000)	(845,000)	(870,000)	(896,000)	(923,000)	(951,000)	(980,000)	(1,009,000)
	Oakford Fire Station Reserve	(200,000)									
	LG Election	(41,000)	(42,000)	(43,000)	(44,000)	(45,000)	(46,000)	(47,000)	(48,000)	(49,000)	(50,000)
	Rates Reval	(24,000)	(25,000)	(26,000)	(27,000)	(28,000)	(29,000)	(30,000)	(31,000)	(32,000)	(33,000)
	Community Facilities	(150,000)	(650,000)								
	Community Grants	(90,000)	(93,000)	(96,000)	(99,000)	(102,000)	(105,000)	(108,000)	(111,000)	(114,000)	(117,000)
	Community Infrastructure Reserve	(530,000)	(541,000)	(552,000)	(563,000)	(574,000)	(585,000)	(596,000)	(607,000)	(618,000)	(629,000)
	Municipal funds available for capital and non recurring expenditure	5,425,948	5,819,478	6,962,930	7,210,000	7,250,000	7,535,000	7,818,000	8,100,000	8,171,000	8,448,000
	Less: committed capital/non-recurrent operating expenditure										
	Asset Renewal										
	IT Renewal										
	IT Renewal - ERP (OneComm)	(1,087,000)	(660,000)	(359,651)	(374,651)	(389,651)	(429,651)	(460,197)	(560,197)	(560,197)	(560,197)
	IT Renewal - Hardware refresh	(76,000)	(106,000)	(109,000)	(112,000)	(115,000)	(118,000)	(122,000)	(122,000)	(122,000)	(122,000)
	Facilities Renewal										
	Facilities Renewals (includes buildings, sports facilities, equity access, and asbestos removal)		(416,000)	(424,000)	(432,000)	(441,000)	(450,000)	(459,000)	(468,000)	(477,000)	(487,000)
	LRCI Grant 3rd Round	327,896									
	SJ Rec Centre Refurbishment										
	Other Facility	(327,896)									
	Admin Main - Renew AirCon	(51,779)									
	Mundijong Landcare - Electrical wiring & switchboard	(54,974)									
	Recreation Centre - Doors, Septic, Stage	(50,000)									

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	SJ Recreation Centre Upgrades (Back boards etc)	(166,500)									
	State Grant	106,500									
	Disability Improvements - Serpentine Bridge School	(50,000)									
	State Grant	50,000									
	Upgrades to Old Hopeland School	(50,000)									
	State Grant	50,000									
	Dugouts at Briggs Park	(48,380)									
	State Grant	48,380									
	Women's Changeroom at Centrals FB and Netball Club	(50,000)									
	State Grant	50,000									
	Jarrahdale Hub - upgrade of facilities at Bruno Gianatti Hall	(30,000)									
	State Grant	30,000									
	Library Relocation	(1,018,164)									
	Library Relocation - Building Reserve										
	Library Relocation - LRCI Grant	1,018,164									
	Civic Centre - Phase 2	(2,819,500)	(5,691,000)								
	Trans from Reserve - Admin Building	1,000,000	1,510,500								
	Loan Civic Centre	1,819,500	4,180,500								
	Loan Civic Centre - Principal & Interest@3%/10yr		(214,000)	(213,000)	(213,000)	(213,000)	(214,000)	(213,000)	(214,000)	(213,000)	(213,000)
	Loan Civic Centre - Drawdown 2 - Principal & Interest@2%/10yr			(490,000)	(490,000)	(490,000)	(490,000)	(490,000)	(490,000)	(490,000)	(490,000)
	Depot - Land	(3,000,000)									
	Loan	3,000,000									
	Loan Depot - Principal & Interest@3.0%/5yr		(655,000)	(655,000)	(655,000)	(655,000)	(655,000)				
	Depot - Improvements to current facilities	(250,000)									
	Depot -Building Reserve	250,000									
	Depot - Construction				(3,500,000)						
	Loan				3,500,000						
	Loan Depot (construction) - Principal & Interest@3%/10yr					(410,000)	(410,000)	(410,000)	(411,000)	(411,000)	(410,000)
	Infrastructure Renewal										
	(MRRG Rehab) Project	(1,520,553)	(1,294,000)	(1,398,658)	(1,883,258)	(2,810,891)	(3,200,000)	(3,520,000)	(3,872,000)	(4,259,200)	(4,685,120)
	(MRRG Rehab)	1,013,691	800,000	800,000	800,000	800,000	800,000	800,000	800,001	800,002	800,003
	Karnup Road & Yangedi Road intersection	(204,000)									
	Commodity Route Supplementary Fund	136,000									
	Urban Resources- Contributions	68,000									
	Gravel Resheet	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
	Drainage Renewal	(90,000)	(31,000)	(32,000)	(33,000)	(34,000)	(35,000)	(36,000)	(37,000)	(38,000)	(40,000)
	Footpath Renewal	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
	State Grant Funded Road Renewal										
	Upgrades of Roads - Kargotich - Phase 1	(450,000)	(1,050,000)								
	State Grant Funding (election promise)	450,000	1,050,000								
	Upgrades of Roads - Kargotich - Phase 2	(200,000)	(3,800,000)	(3,800,000)							
	State Grant Funding (election promise)	200,000	3,800,000	3,800,000							

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	Upgrades of Roads - Orton	(250,000)	(4,350,000)								
	State Grant Funding (election promise)	250,000	4,350,000								
	Upgrades of Roads - Soldiers	(100,000)	(2,000,000)	(2,000,000)							
	State Grant Funding (election promise)	100,000	2,000,000	2,000,000							
	Park Renewal										
	Parks & Gardens Renewals (includes fencing, irrigation, bores, pumps, playgrounds, hard landscaping renewals, park furniture, BBQ's)		(308,000)	(311,000)	(314,000)	(317,000)	(320,000)	(323,000)	(326,000)	(329,000)	(332,000)
	Briggs Park Upper Oval - subsoil and irrigation	(200,000)									
	Claire Morris Reserve (Harwood Pass) Park - fencing	(50,000)									
	Gordin Way Reserve Park - bore and pump	(10,000)									
	Trails Renewal	(51,000)	(52,000)	(53,000)	(54,000)	(55,000)	(56,000)	(57,000)	(58,000)	(59,000)	(60,000)
	Upgrade Fencing - Serpentine Sports Reserve	(68,000)									
	State Grant Funding (election promise)	68,000									
	Non - Recurrent										
	Strategic Community Plan Review	(100,000)				(130,000)				(150,000)	
	Community Survey		(28,000)		(30,000)		(33,000)		(35,000)		(38,000)
	Strategy and feasibility		(198,478)	(260,000)	(265,000)	(270,000)	(275,000)	(281,000)	(287,000)	(293,000)	(299,000)
	Reconciliation action Plan	(45,000)									
	Rationalisation of Assets	(50,000)									
	Christmas Lights	(45,000)									
	Byford Town Square Master Plan	(60,000)									
	FOGO		(781,500)	(781,500)							
	Transfer From Waste Reserve		654,000	654,000							
	FOGO Grant		127,500	127,500							
	Federal Government Election Advocacy	(30,000)									
	West Mundijong Business Case	(30,000)									
	Equine Feasibility	(50,000)									
	Jarrahdale Trails Town Project	(150,000)									
	Debt - Repayments										
	Loan 117 - Chambers Refurb - Loan repayment - Principal & Interest	(144,000)	(144,000)								
	Loan - Briggs Park/ Abernethy Loan repayment - Principal and Interest	(613,000)	(613,000)	(613,000)	(613,000)	(306,000)	-	-	-	-	-
	Loan - Abernethy Road - Loan repayment - Principal & Interest@3.2%/10yr	(337,000)	(337,000)	(337,000)	(337,000)	(337,000)	(337,000)	(337,000)	-	-	-
	Loan - Webb Road - Loan repayment - Principal & Interest@0.8%/5yr	(314,000)	(314,000)	(314,000)	(314,000)	-	-	-	-	-	-
	New Asset										
	Public Amenity New and Upgrade		(204,000)	(208,000)	(212,000)	(216,000)	(220,000)	(224,000)	(228,000)	(233,000)	(238,000)
	Toilet at Kitty's Gorge / Jarrahdale Cemetary		(185,000)								
	State Grant		35,000								
	Trf From Community Facilities Reserve		150,000								
	Street lighting	(80,000)									
	(MRRG Improvement) Project TBA		(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
	(MRRG Improvement) Grant		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
	State Blackspot Projects	(1,105,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)	(600,000)
	State Blackspot Grants	736,667	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000

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Federal Blackspot Projects		(936,000)									
Federal Blackspot Grants		936,000									
RTR- Reseals		(1,049,250)									
RTR Grant		1,049,250									
RTR Gossage Rd, From SLK 4.15 - 4.675, Oldbury		(311,850)									
RTR Grant		311,850									
Jarrahdale Road Bridge		(2,000,000)									
State Grant		600,000									
Federal Grant		1,000,000									
New footpaths			(31,000)	(32,000)	(33,000)	(34,000)	(35,000)	(36,000)	(37,000)	(38,000)	(40,000)
Road Safety Initiatives		(122,000)	(124,000)	(126,000)	(129,000)	(132,000)	(135,000)	(138,000)	(141,000)	(144,000)	(147,000)
New bus shelter program		(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Universal Access Program		(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Tip Shop		(120,000)									
Trans from Waste Reserve		120,000									
Keirnan Development - Stage 1A			(9,000,000)	(9,000,000)							
State Grant			9,000,000	9,000,000							
Oakford Fire Station		(1,150,000)									
Transfer From Reserve - Oakford Fire Station		250,000									
LGGS Grant		900,000									
Trails Development				(200,000)	(200,000)						
Equine Trails Signage		(10,000)									
Byford Town Square				(500,000)	(500,000)						
Nature Play Splash Park			(250,000)	(1,750,000)	(600,000)						
Nature Play Splash Park - State Grant				1,000,000	300,000						
Nature Play Splash Park - Reserve				350,000	300,000						
Byford Health Hub			(30,600,000)								
Byford Health Hub - State Funding			30,600,000								
Byford Skate Park - Stage 2			(800,000)								
Byford Skate Park - Stage 2 - State Grant			800,000								
Total committed capital/non-recurrent expenditure		(5,425,948)	(5,819,478)	(6,876,309)	(7,033,909)	(7,196,542)	(7,252,651)	(6,946,197)	(7,126,196)	(7,656,395)	(8,001,314)
Municipal Funds available for further strategic initiatives		-	-	86,621.00	176,091.00	53,458.00	282,349	871,803	973,804	514,605	446,686