

CEO Performance Review Cycle

Responsible Business Unit/s	Governance and Strategy People, Development and Wellbeing
Responsible Officer	Manager, Governance and Strategy People, Development and Wellbeing Manager

Objective

The objective is to provide guidance on the processes in relation to the Chief Executive Officer's (CEO) performance review cycle in accordance with relevant legislation, the model standards and internal policies to ensure that they are based on the principles of fairness, integrity and impartiality.

The performance review processes are to:

- be objective and based on facts and evidence.
- engage the CEO and be conducted in a fair and reasonable manner based on agreed performance indicators.
- support and facilitate CEO development.
- recognise achievement and support performance improvement.

Scope

Application of these processes include the planning, implementation, facilitation and reporting of all processes related to the CEO's performance review cycle including probation reviews, performance criteria setting, performance monitoring, annual performance and remuneration reviews.

Application of these processes is to be in conjunction with:

- the relevant legislation, including the Model Standards for CEO Recruitment, Performance and Termination Performance, and the Departmental Guidelines for Local Government CEO Recruitment and Selection, Performance Review and Termination, and all other relevant policies, procedures and processes of the Shire.
- The Salaries and Allowances Tribunal's (SAT) parameters and requirements for local government CEO Total Remuneration Packages, and all components of the CEOs remuneration.

Process Program

CEO Employment Committee

The Council will appoint a CEO Employment Committee to facilitate the CEO's performance review processes on behalf of Council.

The CEO Employment Committee's administrative and accountability requirements are as documented in the Shire of Serpentine-Jarrahdale's, CEO Employment Committee Terms of Reference.



The primary functions of the CEO Employment Committee are to:

- provide a recommendation on the engagement of an appropriately experienced independent consultant, for the purposes of assisting to conduct the performance process, in consultation with the CEO.
- facilitate the performance review process in accordance with this policy.
- provide a recommendation regarding the independent consultant performance appraisal report for consideration by Council.
- develop the performance agreement and performance criteria with the CEO for approval and mutual agreement with the CEO and Council.

Appointment of Consultant

Council shall have due regard to the advice of the Committee and shall appoint a suitably qualified and experienced independent consultant to assist with the conduct of the performance review process in an independent and equitable fashion.

The independent consultant will have extensive experience in performance reviews of senior executives and preferably local government experience.

The independent consultant should not have any interest in, or relationship with, the Council or the CEO.

The role of the independent consultant will be to:

- develop performance criteria with the Committee and the CEO.
- facilitate the performance review processes including but not limited to:
- assist with planning of the processes.
- collect and collate performance evidence.
- facilitate meetings between the CEO, Committee and Council.
- assist with the provision of feedback to the CEO.
- provide an objective view regarding any performance management related matters between the Council, Committee and CEO.

Council employees may be involved in the CEO's performance review processes through agreement with the Shire President, CEO and Presiding Member, CEO Employment Committee. Council employees may be requested by Council to prepare agendas and take minutes.

CEO Performance Review Processes

It is incumbent upon Council Members and senior staff to actively participate and have input into the CEO Performance Review processes in accordance with the provisions of this policy.

The CEO and Council must mutually agree on the planned performance criteria in the CEO's Employment Contract. These should relate to the statutory functions of the CEO, performance criteria relating to the themes, objectives and outcomes contained in the Shire's Strategic Community Plan and Corporate Business Plan and executive leadership behaviours.

The CEO's performance criteria should be made publicly available on the Shire's website.

Council is responsible for ensuring the CEO is provided with the appropriate resources and support to facilitate the achievement of the performance criteria.



Continued

CEO Performance Review Cycle

If the CEO's anniversary date does not align with the financial year, then over a period of time agreed between Council and the CEO, the CEO's performance criteria review period (inclusive of remuneration review) will be transitioned to align with the financial year. To give effect to this alignment, Council and the CEO may agree to conduct a performance review(s) for a period of less than 12 months based on performance criteria to align them to the same duration of time.

The required steps relating to each of the processes related to the CEO's performance review cycle (i.e., probation reviews, performance criteria setting, performance monitoring, and annual performance and remuneration reviews) are detailed in the flowcharts contained in the addendum.

Definitions

Nil

Relevant Policies/Council Documents

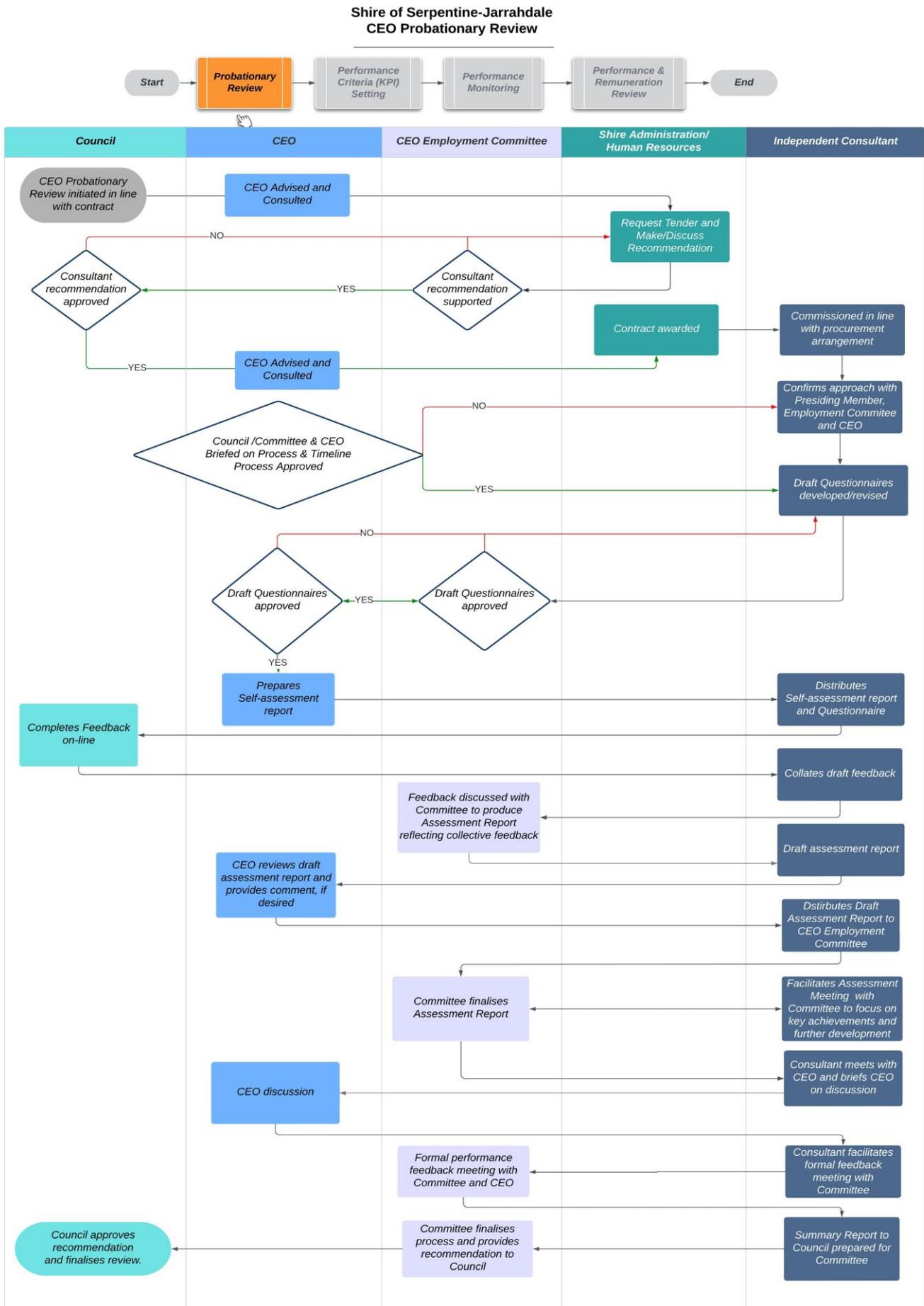
- CEO Employment Contract.
- Department of Local Government, Sport and Cultural Industries Guideline for Local Government – CEO Recruitment and Selection, Performance Review and Termination.
- Shire of Serpentine-Jarrahdale Strategic Community and Corporate Business Plans.
- Shire of Serpentine-Jarrahdale. CEO Employment Committee Terms of Reference.

Legislation/Local Law Requirements

- Local Government Act 1995 – section 5.38(1) and section 5.39.
- Local Government (Administration) Regulations 1996 – Regulation 18FA, Schedule 2, Division 3 – Standards for Review of Performance of CEO's.
- *Salaries and Allowances Tribunal Annual Determination – Sections 7A and 8.*

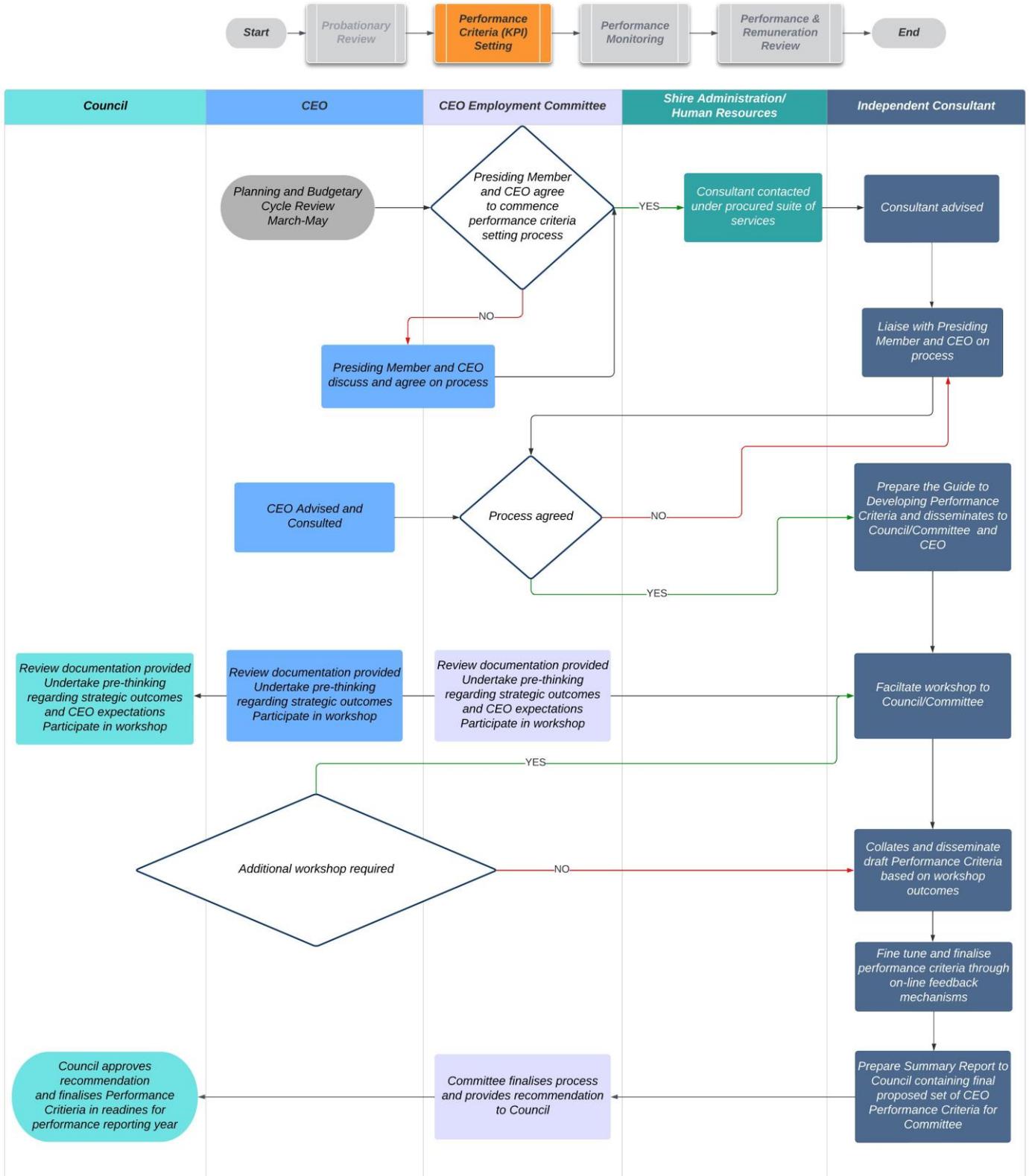
Office Use Only				
Relevant Delegations				
Council Adoption	Date		Resolution #	
Reviewed/Modified	Date		Resolution #	
Reviewed/Modified	Date		Resolution #	

CEO Performance Review Cycle Flow Charts



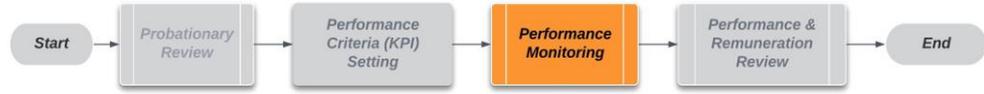
CEO Performance Review Cycle Flow Charts

Shire of Serpentine-Jarrahdale CEO Performance Criteria Setting



CEO Performance Review Cycle Flow Charts

Shire of Serpentine-Jarrahdale CEO Performance Criteria Monitoring



CEO Performance Review Cycle Flow Charts

