

SHIRE OF SERPENTINE JARRAHDALE											
LONG TERM FINANCIAL PLAN PERIOD ENDING 2024-2034		-88%	-87%	-87%	-86%	-85%	-84%	-83%	-82%	-81%	-80%
		PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	PROPOSED BUDGET 2029/30	PROPOSED BUDGET 2030/31	PROPOSED BUDGET 2031/32	PROPOSED BUDGET 2032/33	PROPOSED BUDGET 2033/34
	Growth rate	1.95%	1.85%	1.85%	1.85%	1.85%	1.85%	1.85%	1.85%	1.85%	1.85%
	Rate increase	2.90%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
	Proposed Total Rate Increase	2.90%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
<b>Rate Revenue</b>											
	Base Rates	30,745,009	32,235,000	33,798,000	35,437,000	37,156,000	38,958,000	40,848,000	42,829,000	44,906,000	47,084,000
	Rate base growth during year	600,000	596,000	625,000	656,000	687,000	721,000	756,000	792,000	831,000	871,000
	Equity Project										
	Penalty rates	330,000	340,000	350,000	361,000	372,000	383,000	394,000	406,000	418,000	431,000
	CPI rate increase	889,777	967,000	1,014,000	1,063,000	1,115,000	1,169,000	1,225,000	1,285,000	1,347,000	1,413,000
<b>Total rate revenue</b>		<b>32,564,786</b>	<b>34,138,000</b>	<b>35,787,000</b>	<b>37,517,000</b>	<b>39,330,000</b>	<b>41,231,000</b>	<b>43,223,000</b>	<b>45,312,000</b>	<b>47,502,000</b>	<b>49,799,000</b>
Other Untied Revenue											
	Interest (Municipal)	400,000	412,000	424,000	437,000	450,000	464,000	478,000	492,000	507,000	522,000
	Interest (Reserve and DCP)	1,000,000	1,030,000	1,061,000	1,093,000	1,126,000	1,160,000	1,195,000	1,231,000	1,268,000	1,306,000
	General purpose grant	3,160,000	3,192,000	3,224,000	3,256,000	3,289,000	3,322,000	3,355,000	3,389,000	3,423,000	3,457,000
<b>TOTAL REVENUE</b>		<b>37,124,786</b>	<b>38,772,000</b>	<b>40,496,000</b>	<b>42,303,000</b>	<b>44,195,000</b>	<b>46,177,000</b>	<b>48,251,000</b>	<b>50,424,000</b>	<b>52,700,000</b>	<b>55,084,000</b>
<b>Net Operating Expenditure</b>											
	CEO	(2,044,362)	(2,272,000)	(2,380,000)	(2,463,000)	(2,549,000)	(2,638,000)	(2,730,000)	(2,826,000)	(2,925,000)	(3,027,000)
	Planning	(3,502,643)	(3,972,000)	(4,161,000)	(4,307,000)	(4,458,000)	(4,614,000)	(4,775,000)	(4,942,000)	(5,115,000)	(5,294,000)
	Infrastructure	(9,778,624)	(10,408,000)	(10,904,000)	(11,286,000)	(11,681,000)	(12,090,000)	(12,513,000)	(12,951,000)	(13,404,000)	(13,873,000)
	Community Engagement	(5,865,072)	(5,934,000)	(6,217,000)	(6,435,000)	(6,660,000)	(6,893,000)	(7,134,000)	(7,384,000)	(7,642,000)	(7,909,000)
	Corporate Services	(7,404,623)	(6,926,589)	(7,258,425)	(7,511,945)	(7,775,048)	(8,047,355)	(8,330,237)	(8,621,115)	(8,923,459)	(9,236,790)
<b>TOTAL NET OPERATING EXPENSES</b>		<b>(28,527,100)</b>	<b>(29,512,589)</b>	<b>(30,920,425)</b>	<b>(32,002,945)</b>	<b>(33,123,048)</b>	<b>(34,282,355)</b>	<b>(35,482,237)</b>	<b>(36,724,115)</b>	<b>(38,009,459)</b>	<b>(39,339,790)</b>
<b>NET OPERATING RESULT</b>		<b>8,597,686</b>	<b>9,259,411</b>	<b>9,575,575</b>	<b>10,300,055</b>	<b>11,071,952</b>	<b>11,894,645</b>	<b>12,768,763</b>	<b>13,699,885</b>	<b>14,690,541</b>	<b>15,744,210</b>
<b>LESS: TRANSFERS TO RESERVE</b>											
	Interest transferred to reserve	(1,000,000)	(1,030,000)	(1,061,000)	(1,093,000)	(1,126,000)	(1,160,000)	(1,195,000)	(1,231,000)	(1,268,000)	(1,306,000)
<b>Transfer to Reserve:</b>											
	Plant Reserve	(845,000)	(870,000)	(896,000)	(923,000)	(951,000)	(980,000)	(1,009,000)	(1,039,000)	(1,070,000)	(1,102,000)
	LG Election	(77,250)	(80,000)	(82,000)	(84,000)	(87,000)	(90,000)	(93,000)	(96,000)	(99,000)	(102,000)
	Rates Revaluation Reserve	(40,000)	(41,000)	(42,000)	(43,000)	(44,000)	(45,000)	(46,000)	(47,000)	(48,000)	(49,000)
	Community Grants	(99,000)	(102,000)	(105,000)	(108,000)	(111,000)	(114,000)	(117,000)	(121,000)	(125,000)	(129,000)
	Investment Reserve	(50,000)	(52,000)	(54,000)	(56,000)	(58,000)	(60,000)	(62,000)	(64,000)	(66,000)	(68,000)
	Community Infrastructure Reserve (DCP matching)	-	-	-	(750,000)	(1,699,000)	(1,701,000)	(1,703,000)	(1,715,000)	(1,718,000)	(1,720,000)
	Depot Reserve	-	-	-	-	-	(1,381,000)	(1,406,000)	(1,407,000)	(1,406,000)	(1,406,000)
	Operations Optimisation Reserve	(85,000)	-	-	-	-	-	-	-	-	-
	Footpath Reserve	(55,000)	-	-	-	-	-	-	-	-	-
	ICT Reserve - ICT Audit Remediation Works	(100,000)	(174,000)								
<b>Municipal funds available for capital and non recurring expenditure</b>		<b>6,246,436</b>	<b>6,910,411</b>	<b>7,335,575</b>	<b>7,243,055</b>	<b>6,995,952</b>	<b>6,363,645</b>	<b>7,137,763</b>	<b>7,979,885</b>	<b>8,890,541</b>	<b>9,862,210</b>
<b>Less: committed capital/non-recurrent operating expenditure</b>											
<b>Asset Renewal</b>											
	<b>IT Renewal</b>										
	IT Renewal - ERP (OneComm)	(1,306,186)	(1,510,000)	(480,000)							
	IT Renewal ERP - Transfer from Reserve	915,000	330,000	140,000							
	IT Renewal - Hardware refresh	(155,000)	(115,000)	(118,000)	(122,000)	(160,000)	(129,500)	(133,400)	(137,400)	(141,500)	(145,700)
	<b>Municipal Funded Facilities Renewal</b>										
	Facilities Renewals (includes buildings, sports facilities, equity access, and asbestos removal)	(261,360)	(375,000)	(464,000)	(478,000)	(492,000)	(507,000)	(522,000)	(538,000)	(554,000)	(571,000)
	Facilities Renewals - Transfer from Reserve (Building AM Reserve)	147,660									
	<b>Infrastructure Renewal</b>										

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		PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	PROPOSED BUDGET 2029/30	PROPOSED BUDGET 2030/31	PROPOSED BUDGET 2031/32	PROPOSED BUDGET 2032/33	PROPOSED BUDGET 2033/34
	<b><u>MRRG Funded Rehab Projects</u></b>										
	(MRRG Rehab) Project	(1,904,830)	(1,259,883)		(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
	(MRRG Rehab)	1,243,447	839,923		800,000	800,000	800,000	800,000	800,000	800,000	800,000
	<b><u>Roads to Recovery Projects</u></b>										
	Roads to Recovery Project (2024-29 Round)	(977,232)	(1,155,333)	(1,155,333)	(1,155,333)	(1,155,334)					
	Roads to Recovery Project (2024-29 Round) - Grants \$5,598,565	977,232	1,155,333	1,155,333	1,155,333	1,155,334					
	<b><u>State Grant Funded Road Renewal- Hypergrowth</u></b>										
	Upgrades of Roads - Kargotich - Stage 1										
	State Grant Funding (election promise)										
	Upgrades of Roads - Kargotich - Stage 2	(2,660,000)									
	State Grant Funding (election promise)	2,660,000									
	Upgrades of Roads - Kargotich - Stage 3	(1,315,250)									
	State Grant Funding (election promise)	1,315,250									
	Upgrades of Roads - Orton - Stage 1	(2,660,000)									
	State Grant Funding (election promise)	2,660,000									
	Upgrades of Roads - Orton -Stage 2	(1,315,250)									
	State Grant Funding (election promise)	1,315,250									
	Upgrades of Roads - Soldiers										
	State Grant Funding (election promise)										
	<b><u>Funded Bridge Renewals</u></b>										
	Bridge Replacement, Oakford Bridge 187, Oakford	(1,468,550)									
	Grant Funding	1,468,550									
	Jarrahdale Road Bridge replacement - Bridge 4362	(4,067,733)									
	Grant Funding	3,586,516									
	Trf from Reserve - Road and Bridge Reserve	481,217									
	<b><u>Municipal Funded Footpath Renewal</u></b>										
	Footpath Renewal	(194,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
	Trf from Reserve - Footpath AM reserve	100,000									
	<b><u>Municipal Funded Infrastructure Renewal</u></b>										
	Gravel Resheet						(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
	Drainage Renewal	(55,040)	(103,000)	(107,000)	(111,000)	(115,000)	(120,000)	(125,000)	(130,000)	(135,000)	(140,000)
	Road Renewal		(70,101)								
	<b><u>Municipal Funded - Park Renewal</u></b>										
	Parks & Gardens Renewals (includes fencing, irrigation, bores, pumps, playgrounds, hard landscaping renewals, park furniture, BBQ's,toilets)	(442,050)	(540,366)	(540,000)	(547,000)	(554,000)	(562,000)	(570,000)	(578,000)	(586,000)	(594,000)
	<b><u>Plant and Fleet Purchase - Renewal</u></b>										
	Plant and Fleet Purchase	(1,135,000)	(800,000)	(800,000)	(825,000)	(575,000)	(880,000)	(845,000)	(810,000)	(815,000)	(870,000)
	Transfer From Plant and Fleet Reserve	822,000	800,000	800,000	825,000	575,000	880,000	845,000	810,000	815,000	870,000
	Proceeds from Sale of Plant and Fleet	313,000									
<b><u>New Asset</u></b>											
	<b><u>Municipal Funded Facilities New and Upgrade</u></b>										
	Universal Access Program	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	<b><u>MRRG Improvement Funded Projects</u></b>										

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		PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	PROPOSED BUDGET 2029/30	PROPOSED BUDGET 2030/31	PROPOSED BUDGET 2031/32	PROPOSED BUDGET 2032/33	PROPOSED BUDGET 2033/34
	(MRRG Improvement) Project TBA	-	-	-	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
	(MRRG Improvement) Grant	-	-	-	500,000	500,000	500,000	500,000	500,000	500,000	500,000
	(MRRG Improvement) Project - Mundijong Road Paterson Street intersection Upgrade	(1,006,430)	(1,461,585)								
	(MRRG Improvement) Grant - Mundijong Road Paterson Street intersection Upgrade	666,667	963,880								
	(MRRG Improvement) Project -Kargotich Road-Abernethy Road intersection Upgrade		(2,390,500)	(4,439,500)							
	(MRRG Improvement) Grant - Kargotich Road-Abernethy Road intersection Upgrade		1,593,667	2,959,667							
	<b><u>Blackspot Funded Projects</u></b>										
	State Blackspot Projects	(3,746,830)	(653,600)	(3,698,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
	State Blackspot Grants	2,452,572	435,733	2,465,333	600,000	600,000	600,000	600,000	600,000	600,000	600,000
	Federal Blackspot Projects	(465,165)	(4,281,790)								
	Federal Blackspot Projects	465,165	4,281,790								
	<b><u>Footpath Grant Funded Project</u></b>										
	Soldier Road PSP	(2,250,000)	(500,000)								
	Grant Fund - PTA	2,250,000	500,000								
	<b><u>Municipal Funded Footpath New and Upgrade</u></b>										
	Footpaths - New and Upgrade	-	-								
	<b><u>Municipal Funded Infrastructure New and Upgrade</u></b>										
	Street lighting New and Upgrade - CPS Initiative	-	(90,800)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
	Road Safety Initiatives	(50,000)	(132,000)	(135,000)	(138,000)	(141,000)	(144,000)	(147,000)	(150,000)	(153,000)	(156,000)
	New bus shelter program	(23,110)	(23,110)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
	Roads New and Upgrade	-	(279,744)	(289,122)	(2,197,875)	(2,360,322)	(1,589,565)	(1,678,583)	(2,651,485)	(3,569,041)	(4,498,510)
	Other Road Related Projects	(101,500)									
	Parks - New and Upgrade										
	<b><u>Plant and Fleet Purchase - New</u></b>										
	Plant and Fleet Purchase	(55,000)									
	<b><u>Major Projects</u></b>										
	<b><u>Keirnan Park Grant Funded Project</u></b>										
	Keirnan Development - Stage 1A	-	(9,000,000)	(9,177,272)							
	State Grant	-	9,000,000	2,000,000							
	Loan with Repayments funded from Mundijong Traditional DCP			2,341,903							
	Community Infrastructure DCP			4,835,369							
	<b><u>Byford Pump Track</u></b>										
	Byford Pump Track	(1,538,000)									
	Byford Pump Track - DLGSC - Grant	1,340,000									
	<b><u>Kalimina Oval Lighting</u></b>										
	Kalimna Oval Lighting Project	(454,666)									
	Kalimna Oval Lighting Project - CSRFF - Grant	227,333									
	<b><u>Admin Building - Future Phases</u></b>										
	Admin Building Future Phases			(9,000,000)							

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		PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	PROPOSED BUDGET 2029/30	PROPOSED BUDGET 2030/31	PROPOSED BUDGET 2031/32	PROPOSED BUDGET 2032/33	PROPOSED BUDGET 2033/34
	Loan			9,000,000							
	<b><u>Depot - Construction</u></b>										
	Depot - Planning and Construction							(600,000)	(600,000)	(600,000)	(600,000)
	Loan										
	Byford Train Station/Metronet Public Toilets & Changing Places Facility Concept Design	(119,037)									
	Byford Train Station/Metronet Public Toilets & Changing Places Facility Concept Design - Transfer from Reserve (Building AM Reserve)	119,037									
	Byford Train Station/Metronet Public Toilets & Changing Places Facility Concept Design - Grant Funding										
	Land Acquisition	(800,000)									
	Land Acquisition (Loan)	800,000									
<b>Non - Recurrent</b>											
	Strategic Operating Projects (See Below for Details)	(632,500)	(340,100)	(203,300)	(437,400)	(298,850)	(286,800)	(337,000)	(305,000)	(311,000)	(317,000)
<b>Debt - Repayments</b>											
	Loan - Abernethy Road - Loan repayment - Principal & Interest@3.2%/10yr	(324,921)	(323,921)	(324,921)	(337,000)						
	Loan 122 - Webb Road - Loan repayment - Principal & Interest@0.8%/5yr	(315,740)									
	Loan 123 - Briggs Park Upgrade repayment - Principal and Interest	(227,968)	(227,968)	(113,984)							
	Loan - Abernethy Loan repayment - Principal and Interest	(325,936)	(325,936)	(162,968)							
	Loan Civic Centre - Principal & Interest \$15m @5%/15yr	(200,000)	(750,000)	(1,445,000)	(1,445,000)	(1,445,000)	(1,445,000)	(1,445,000)	(1,445,000)	(1,446,000)	(1,445,000)
	Self Support Loan - Oakford Fire Station - Principal & Interest \$2.095m @ 5.0%/10yr	(272,000)	(271,000)	(272,000)	(271,000)	(271,000)	(272,000)	(271,000)	(271,000)	(271,000)	(271,000)
	DFES Self Support Loan Payment	272,000	271,000	272,000	271,000	271,000	272,000	271,000	271,000	271,000	271,000
	Loan Keirnan Park -Principal & Interest \$2m @ 5.0%/10yr			(259,000)	(259,000)	(259,000)	(259,000)	(259,000)	(259,000)	(259,000)	(259,000)
	Trf From Mundijong Traditional DCP			259,000	259,000	259,000	259,000	259,000	259,000	259,000	259,000
	Loan Depot (construction) - Principal & Interest \$25m @5%/10yr										
	Land Acquisition - Principal & Interest \$800k @5%/5yr		(25,000)	(184,780)	(184,780)	(184,780)	(184,780)	(184,780)			
<b>Total committed capital/non-recurrent expenditure</b>		<b>(6,248,388)</b>	<b>(6,910,411)</b>	<b>(7,335,575)</b>	<b>(7,243,055)</b>	<b>(6,995,952)</b>	<b>(6,363,645)</b>	<b>(7,137,763)</b>	<b>(7,979,885)</b>	<b>(8,890,541)</b>	<b>(9,862,210)</b>
<b>Municipal Funds available for further strategic initiatives</b>		<b>- 1,952.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b><u>Developer Contribution Funds Projects</u></b>										
	Byford Traditional - Water Monitoring		(71,175)	(71,175)	(71,175)	(71,175)	(71,175)	(71,175)	(71,175)	(71,175)	(71,175)
	Byford Traditional - Water Monitoring - Trf From Reserve		71,175	71,175	71,175	71,175	71,175	71,175	71,175	71,175	71,175
	Mundijong Whitby Urban Traditional - Water Monitoring				(216,250)	(82,040)	(82,040)	(82,040)	(82,040)	(82,040)	(82,040)
	Mundijong Whitby Urban Traditional - Water Monitoring - Trf from Reserve				216,250	82,040	82,040	82,040	82,040	82,040	82,040
	Byford Traditional DCP - Indigo Pathway		(5,616,060)								
	Byford Traditional DCP -Indigo Pathway - Trf from Reserve		5,616,060								

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	CIDCP - The Glades District Community Facility		(2,978,710)	(1,189,458)							
	CIDCP - The Glades District Community Facility -Trf From Reserve (Shire Cash Backed Portion)		1,400,000	559,039							
	CIDCP - The Glades District Community Facility -Trf From Reserve (Developer Portion)		1,578,710	630,419							
	CIDCP - Briggs Park Pavilion		(1,063,825)	(2,599,900)							
	CIDCP - Briggs Park Pavilion -Trf From Reserve (Shire Cash Backed Portion)		500,000	1,221,951							
	CIDCP - Briggs Park Pavilion -Trf From Reserve (Developer Portion)		563,825	1,377,949							
	CIDCP - Byford Library				(2,127,650)	(2,127,650)	(2,192,985)				
	CIDCP - Byford Library -Trf From Reserve (Shire Cash Backed Portion)				1,000,000	1,000,000	1,030,694				
	CIDCP - Byford Library -Trf From Reserve (Developer Portion)				1,127,650	1,127,650	1,162,291				
	CIDCP - Briggs Park Youth Centre						(723,401)	(2,638,537)			
	CIDCP - Briggs Park Youth Centre -Trf From Reserve (Shire Cash Backed Portion)						340,000	1,240,111			
	CIDCP - Briggs Park Youth Centre -Trf From Reserve (Developer Portion)						383,401	1,398,426			
	CIDCP - Orton Road DSS								(1,063,825)	(2,929,464)	
	CIDCP - Orton Road DSS -Trf From Reserve (Shire Cash Backed Portion)								500,000	1,376,846	
	CIDCP - Orton Road DSS -Trf From Reserve (Developer Portion)								563,825	1,552,618	
	CIDCP - Lindt Street Playground									(426,228)	
	CIDCP - Lindt Street Playground -Trf From Reserve (Shire Cash Backed Portion)									200,327	
	CIDCP - Lindt Street Playground -Trf From Reserve (Developer Portion)									225,901	
	CIDCP - Briggs Park Recreation Centre Extension									(1,063,825)	(1,914,885)
	CIDCP - Briggs Park Recreation Centre Extension -Trf From Reserve (Shire Cash Backed Portion)									500,000	900,000
	CIDCP -Briggs Park Recreation Centre Extension -Trf From Reserve (Developer Portion)									563,825	1,014,885
	CIDCP - Whitby (Reilly Road) DSS										(3,021,295)
	CIDCP - Whitby (Reilly Road) DSS -Trf From Reserve (Shire Cash Backed Portion)										332,342
	CIDCP - Whitby (Reilly Road) DSS -Trf From Reserve (Developer Portion)										2,688,953
	CIDCP - Mundijong Dog Park										(655,815)
	CIDCP - Mundijong Dog Park -Trf From Reserve (Shire Cash Backed Portion)										72,140
	CIDCP - Mundijong Dog Park -Trf From Reserve (Developer Portion)										583,675
	CIDCP - Keirnan Park Youth Centre										(3,275,863)
	CIDCP - Keirnan Park Youth Centre -Trf From Reserve (Shire Cash Backed Portion)										360,345
	CIDCP - Keirnan Park Youth Centre -Trf From Reserve (Developer Portion)										2,915,518
	CIDCP - Whitby Playground										(426,228)
	CIDCP - Whitby Playground -Trf From Reserve (Shire Cash Backed Portion)										46,885
	CIDCP - Whitby Playground -Trf From Reserve (Developer Portion)										379,343